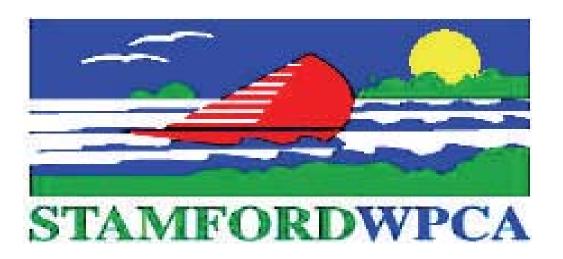
Stamford Water Pollution Control Authority

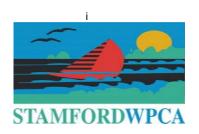
Proposed Operating Budget Fiscal Year 2012 - 2013



March 8, 2012

Table of Contents

	Transmittal Message	i
	Transmittal MessageOrganizational Chart	1
	Financial Summary Report.	2
	Full Time Salary Budget	3
	Full Time Salary Budget Activity Summary Sheet	5
2400	Water Pollution Control Admin	6
2411	Process Control.	10
2412	Process ControlLaboratories	13
2413	Sludge Processing and Disposal.	16
2414	Stormwater Mgmt	18
2415	Regulatory Compliance Building Maintenance	20
2421	Building Maintenance	23
2422	Equipment Maintenance	25
2423	Pump Station Maintenance	
2424	Sanitary Sewer Maintenance	
2425	Hurricane Barrier Maintenance	
2430	Billing Services	



Stamford Water Pollution Control Authority 111 Harbor View Avenue, Stamford, CT 06902

From: Ernie Orgera, Chairman, WPCA Board

To: Michael A. Pavia, Mayor

Board of Finance

Board of Representatives

CC: Rhudean Bull, Administration Manager, WPCA

WPCA Board Members David Yanik, Controller

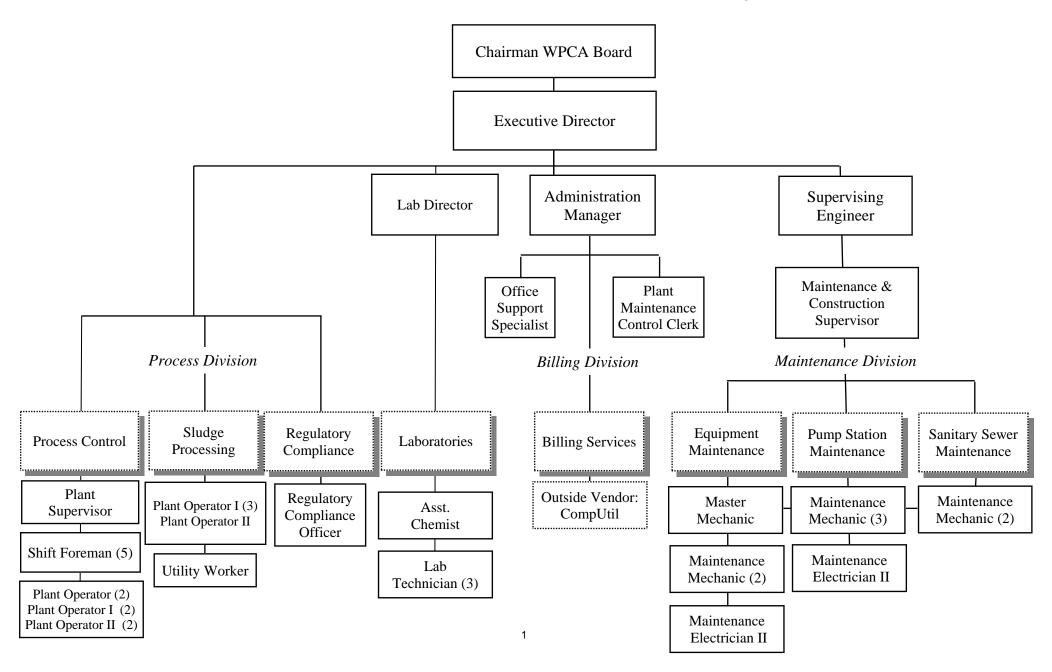
Re: Transmittal of Stamford Water Pollution Control Authority (SWPCA) Budget for Fiscal Year 2012/2013

Attached is the FY 2012/2013 SWPCA Budget as approved by the SWPCA Board of Directors for your review. The total operating budget is \$22,862,668, which represents an increase of \$118,443 or .52 % from the FY 2011/2012 adopted budget. We anticipate the annual user fee and charge to the average homeowner will slightly increase due to the need to include a capital reserve account.

Consistent with the spirit of the City's approach to the FY 2012/2013 budget and being cognizant of the economic times, this year's budget development and review process was deliberate and extensive.

We want to express our thanks to Board Member, Cristina Andreana, the OPM staff and the WPCA staff in addition to all others involved in the development and completion of this budget.

City of Stamford Office of Operations Water Pollution Control Authority



Stamford Water Pollution Control Authority Proposed Operating Budget FY 2012-2013

	FY 2011-12	FY 2011-12	FY 2012-13 Department	FY 2012-13 Mayor's	Variance Original	%
Revenue		Revised Budget	Request	Request	Budget	Change
Interest Income	60,000	60,000	95,000	95,000	35,000	58.3%
Special Assessment - Principal	1,147,000	1,147,000	1,746,123	1,746,123	599,123	52.2%
Special Assessment - Interest	50,000	50,000	50,000	50,000	-	0.0%
Spec Assess Delinq Interest & Liens	25,000	25,000	50,000	50,000	25,000	100.0%
Treatment of Sewage-Darien	1,600,000	1,600,000	1,477,380	1,477,380	(122,620)	-7.7%
Septic Tank Fees-PWD	291,500	291,500	270,000	270,000	(21,500)	-7.4%
Regional Lab Fees	60,000	60,000	60,000	60,000	-	0.0%
Darien - Capital Reimbursement	726,139	726,139	694,573	694,573	(31,566)	-4.3%
Sewer Use-Fees	17,014,308	17,014,308	16,000,000	16,000,000	(1,014,308)	-6.0%
Sewer Use-Lien Fees	90,000	90,000	114,000	114,000	24,000	26.7%
Sewer Use-Interest Charge	350,000	350,000	361,076	361,076	11,076	3.2%
Sewer Use-Miscellaneous	-	-	70,000	70,000		
Aquarion User Charges	190,000	190,000	210,452	210,452	20,452	10.8%
Permit Fees	10,000	10,000	5,000	5,000	(5,000)	-50.0%
Miscellaneous Revenue	-	-	10,000	10,000		
Load Shedding	75,000	75,000	56,671	56,671	(18,329)	
Rebates-B.A.B.'s	155,278	155,278	152,499	152,499	(2,779)	
Nitrogen Trading Exchange Credit	900,000	900,000	840,778	840,778	(59,222)	
Total Revenue	\$ 22,744,225	\$ 22,744,225	\$ 22,263,552	\$ 22,263,552	\$ (560,673)	-2.1%
Operating Expenses *WPCA Administration (less: interest, depreciation exp, impairment of assets)	3,622,517	3,532,517	3,626,194	3,626,194	3,677	0.1%
Process Control	3,666,571	3,651,571	3,364,879	3,364,879	(301,692)	-8.2%
Laboratories	476,783	476,783	490,630	490,630	13,847	2.9%
Sludge Processing	2,318,159	2,318,159	2,374,425	2,374,425	56,266	2.4%
Stormwater Management	113,034	113,034	-	-	(113,034)	-100.0%
Regulatory Compliance	-	-	115,995	115,995	115,995	
Building Maintenance	209,450	209,450	255,000	255,000	45,550	21.7%
Equipment Maintenance	645,197	720,197	951,190	951,190	305,993	47.4%
Pump Station Maintenance	574,882	604,882	630,986	630,986	56,104	9.8%
Sanitary Sewer Maintenance	230,954	230,954	378,622	378,622	147,668	63.9%
Hurricane Barrier Maintenance	213,200	213,200	237,000	237,000	23,800	11.2%
Billing Services	368,134	368,134	446,134	446,134	78,000	21.2%
Total Operating Expenses*	\$ 12,438,881	\$ 12,438,881	\$ 12,871,055	\$ 12,871,055	\$ 432,174	3.5%
Net Revenues Available for Debt Service	\$ 10,305,344	\$ 10,305,344	\$ 9,392,497	\$ 9,392,497	\$ (992,847)	-8.9%
Net Revenues Available for Debt Service	\$ 10,305,344	\$ 10,303,344	\$ 9,392,491	\$ 9,392,497	\$ (992,047)	-0.9%
2002 A Davierus Pondo (Dinning) & Internet)	796 426	706 426	706 205	796 205	(121)	0.09/
2003A Revenue Bonds (Principal & Interest)	786,436	786,436	786,305	786,305	(131)	
Clean Water Fund (Principal & Interest) 2006B Revenue Bonds (Principal & Interest)	4,831,331 1,203,620	4,831,331 1,203,620	4,827,735 1,202,520	4,827,735 1,202,520	(3,596) (1,100)	
	1.51	1.51	1,202,320	1,202,520		
Senior Lien Debt Service Coverage	1.51	1.51	1.38	1.36	\$ (4,827)	-0.0%
GO Debt Service (Principal & Interest)	1,743,582	1,743,582	1,718,480	1,718,480	(25,102)	-1.4%
2009 GO Bond Issue	858,653	858,653	855,710	855,710	(2,943)	
Total Debt Service Coverage	1.09	1.09	1.00	1.00	\$ (28,045)	

^{*}Total Operating Expenses do not include Interest & Depreciation expense (\$9,991,613)

FY 2012/2013 Full Time Salary Budget By Bureau and Activity

Fund: 0033 Water Pollution Control Authority

Bur/Office: 204 Operations: Water Pollution Control

Activit	y Job Title	1	Positions	Budget 2013
2400	Water Pollution Control Admin.			
	Water Poll Control Bur Ch		1	132,757
	Supervising Engineer		1	111,280
	Administration Manager		1	110,980
	Mtce. & Const. Supv WPCA		1	92,502
	Plant Supervisor - WPCA		1	90,276
	Plant Mtce Cntrl Clk		1	50,294
	Office Support Specialist		1	49,994
		2400 Total	7	638,085
2411	Process Control			
	Shift Foreman- WPCA		5	351,689
	Plant Operator II - WPCA		2	126,978
	Plant Operator-WPCA 40		2	122,514
	Plant Operator I - WPCA		2	103,678
		2411 Total	11	704,859
2412	Laboratories			
	Lab Tech-WPCA		3	219,503
	Laboratory Director-WPCA		1	98,288
	Asst Chemist		1	82,484
		2412 Total	5	400,275
2413	Sludge Processing and Disposal			
	Plant Operator I - WPCA		3	156,486
	Plant Operator II - WPCA		1	64,139
	Utility Worker		1	50,190
	Oper-In-Trng (WPCB) 40		1	47,146
		2413 Total	6	317,961

FY 2012/2013 Full Time Salary Budget By Bureau and Activity

Fund: 0033 Water Pollution Control Authority

Bur/Office: 204 Operations: Water Pollution Control

Activity	Job Title		Positions	Budget 2013
2415	Regulatory Compliance			
	Regulatory Compliance Officer		1	77,495
		2415 Total	1	77,495
2422	Equipment Maintenance			
	Maintenance Mechanic 40		2	121,764
	Mt II-Electrician/UAW 35		1	72,688
	Master Mech-Water Poll Control		1	68,739
		2422 Total	4	263,190
2423	Pump Station Maintenance			
	Maintenance Mechanic 40		3	183,020
	Mt II-Electrician/UAW 35		1	67,965
		2423 Total	4	250,986
2424	Sanitary Sewer Maintenance			
	Maintenance Mechanic 40		4	242,877
		2424 Total	4	242,877
		Grand Total	42	2,895,729

Fund: 0033 Water Pollution Control Author Bur/Offc: 204 Operations: Water Pollution 6	•	FY 11/12 Original	FY 11/12 Revised	FY 11/12 Projected	FY 12/13 Department	FY 12/13 Mayor's	Mayor Vs	FY 13/14	FY 14/15
	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate
Dept/Div: 0240 Water Pollution Control Admi	in.								
2400 Water Pollution Control Admin.	11,183,674	13,927,861	13,837,861	13,799,587	13,617,807	13,617,807	-181,780	14,049,265	14,816,611
Water Pollution Control Admin. Total	11,183,674	13,927,861	13,837,861	13,799,587	13,617,807	13,617,807	-181,780	14,049,265	14,816,611
Dept/Div: 0241 Process									
2411 Process Control	3,300,764	3,666,571	3,651,571	3,550,848	3,364,879	3,364,879	-185,969	3,489,801	3,620,187
2412 Laboratories	455,137	476,783	476,783	476,783	490,630	490,630	13,847	499,691	509,434
2413 Sludge Processing and Disposal	2,345,254	2,318,159	2,318,159	2,312,122	2,374,425	2,374,425	62,303	2,387,632	2,401,477
2414 Stormwater Mgmt	95,374	113,034	113,034	113,034	0	0	-113,034	0	0
2415 Regulatory Compliance	0	0	0	0	115,995	115,995	115,995	117,615	119,267
Process Total	6,196,529	6,574,547	6,559,547	6,452,787	6,345,929	6,345,929	-106,858	6,494,739	6,650,365
Dept/Div: 0242 Maintenance									
2421 Building Maintenance	200,903	209,450	209,450	209,450	255,000	255,000	45,550	256,275	260,425
2422 Equipment Maintenance	721,547	645,197	720,197	601,915	951,190	951,190	349,275	967,714	984,530
2423 Pump Station Maintenance	518,423	574,882	604,882	554,770	630,986	630,986	76,216	642,035	653,353
2424 Sanitary Sewer Maintenance	156,031	230,954	230,954	281,304	378,622	378,622	97,318	385,480	392,617
2425 Hurricane Barrier Maintenance	131,623	213,200	213,200	213,200	237,000	237,000	23,800	240,555	244,164
Maintenance Total	1,728,527	1,873,683	1,978,683	1,860,639	2,452,798	2,452,798	592,159	2,492,059	2,535,089
Dept/Div: 0243 Billing Services									
2430 Billing Services	479,371	368,134	368,134	368,134	446,134	446,134	78,000	452,556	459,345
Billing Services Total	479,371	368,134	368,134	368,134	446,134	446,134	78,000	452,556	459,345
Operations: Water Pollution Control Total	19,588,100	22,744,225	22,744,225	22,481,148	22,862,668	22,862,668	381,520	23,488,619	24,461,410

Fund: 0033 Water Pollution Control Authority

Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0240 Water Pollution Control Admin.
Activity: 2400 Water Pollution Control Admin.

Department Responsibilities:

The purpose of the Water Pollution Control Authority is to protect the environment and public health for the City of Stamford. This is accomplished by operating and maintaining the Water Pollution Control Facility, pumping stations and sanitary sewer system in the most effective and efficient manner and by ensuring compliance with the site MS4 Stormwater Permit. This includes applying "state-of-the-art" process control techniques to the operation of the treatment plant and good maintenance management for the plant, pumping stations and sanitary sewer system and ensuring that BMP's are in place for stormwater compliance.

The Administration Division is responsible for the overall management of the Water Pollution Control Authority. Personnel working in this Division are responsible for all technical decisions, supervision, budgeting, planning, procuring outside services, project management, and other administrative duties. In addition, key personnel in this Division are responsible for overseeing all WPCA funded construction activities.

Program: Administration

Description: The Administration program to ensure that the overall management of the WPCA meets all procurement, human resources, safety and financial requirements.

Goal: The Administration goal is to continue to provide overall management of the Water Pollution Control Authority, develop, monitor and enforce technical and financial

policy, prepare and control annual operating and capital budgets, provide planning, procuring professional services and management of all capital projects, ensure good budgetary control, update, adhere to and enforce the WPCA policy and procedures manual, control overtime expenditures. In addition, the Administration will ensure state-of-the art Plant equipment, work with City agencies to meet the needs of the SWPCA, prepare and present to the SWPCA Board accurate numbers to set the annual User Charge rate, ensure needed goods and services are provided to meet the plant's needs and ensure adequate staffing for optimal operation and effectiveness as well as

sufficiently address the plant's Human Resources, financial and risk management needs.

• Administration office will ensure all internal controls are met, timely liens are placed, excellent customer services are provided to rate-paying customers, adherence to City rules and guidelines and plant is adequately staffed for optimal operation and efficiency.

Fund: 0033 Water Pollution Control Authority

Bur/Office: 204 Operations: Water Pollution Control

Dept/Div:0240Water Pollution Control Admin.Activity:2400Water Pollution Control Admin.

Full-Time Salary Budget Comparison

Job Title	Pos 11/12	Pos 12/13	FY 11/12 Budget Salary	FY 12/13 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Administration Manager	1	1	\$111,406	\$110,980	(\$426)	-0.38%
Mtce. & Const. Supv WPCA	1	1	\$92,858	\$92,502	(\$356)	-0.38%
Office Support Specialist	1	1	\$50,185	\$49,994	(\$191)	-0.38%
Plant Mtce Cntrl Clk	1	1	\$50,385	\$50,294	(\$91)	-0.18%
Plant Supervisor - WPCA	1	1	\$86,584	\$90,276	\$3,692	4.26%
Supervising Engineer	1	1	\$111,706	\$111,280	(\$426)	-0.38%
Water Poll Control Bur Ch	1	1	\$133,918	\$132,757	(\$1,161)	-0.87%
	7	7	\$637,042	\$638,085	\$1,043	0.16%

Plant Supervisor - increased step increase from 1 to 2.

Fund:0033Water Pollution Control AuthorityBur/Office:204Operations: Water Pollution Control

Dept/Div: 0240 Water Pollution Control Admin. Activity: 2400 Water Pollution Control Admin.

D.C.N. A. A. A. T. A.	FY 10/11	FY 11/12 Original	FY 11/12 Revised	FY 11/12 Projected	FY 12/13 Department	•	Mayor Vs	FY 13/14	
Ref Number Account Title 33424001100 Salaries	530,781	<i>Budget</i> 637,042	<i>Budget</i> 587,042	Exp & Enc 507,463	<i>Request</i> 638,085	638,085	130,622	<i>Estimate</i> 650,846	<i>Estimate</i> 663,863
	•								
33424001201 Part-Time	133	14,000	14,000	14,000	20,000	20,000	6,000	20,400	20,808
33424001202 Permanent Part-time	49,122	46,045	46,045	46,045	48,809	48,809	2,764	49,785	50,781
33424001203 Seasonal	0	6,500	6,500	6,500	6,500	6,500	0	6,630	6,763
33424001301 Overtime	1,336	5,000	5,000	5,000	5,000	5,000	0	5,100	5,202
33424002100 Medical & Life	759,507	789,265	789,265	789,265	0	0	-789,265	0	0
33424002101 Compensated Absences	-10,307	16,000	16,000	16,000	16,000	16,000	0	16,000	16,240
33424002120 Active Medical & Life	0	0	0	0	606,209	606,209	606,209	651,674	700,550
33424002121 Retiree Medical & Life	0	0	0	0	192,926	192,926	192,926	207,395	222,950
33424002200 Social Security	231,021	240,014	240,014	221,319	258,826	258,826	37,507	264,003	269,283
33424002302 Classified Pension Fund	0	284,000	284,000	284,000	310,000	310,000	26,000	341,000	375,100
33424002400 College Tuition	0	1,000	1,000	1,000	20,000	20,000	19,000	20,000	20,000
33424002406 Contribution to OPEB	75,121	158,000	158,000	158,000	150,000	150,000	-8,000	183,750	220,500
33424002500 Unemployment Compensation	2,548	15,216	15,216	15,216	0	0	-15,216	0	0
33424003006 Legal Expenses	421,209	75,000	75,000	75,000	75,000	75,000	0	75,000	76,500
33424003202 Conferences & Training	7,066	8,000	8,000	8,000	8,000	8,000	0	8,120	8,242
33424003401 Central Service Cost Allocation	206,458	209,555	209,555	209,555	226,995	226,995	17,440	231,535	236,166
33424003601 Contracted Services	59,402	65,500	39,500	39,500	40,000	40,000	500	40,600	41,209
33424003613 Contracted Services-Finance	71,567	72,500	72,500	72,500	72,500	72,500	0	74,675	76,915
33424005101 Gasoline	16,846	18,000	18,000	18,000	18,000	18,000	0	18,360	18,727

Fund: 0033 Water Pollution Control AuthorityBur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0240 Water Pollution Control Admin. Activity: 2400 Water Pollution Control Admin.

	FY 10/11	FY 11/12 Original	FY 11/12 Revised	FY 11/12 Projected	FY 12/13 Department	FY 12/13 Mayor's	Mayor Vs	FV 13/14	FY 14/15
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate
33424005240 Payments to Insurance Fund	327,954	318,665	318,665	318,665	286,115	286,115	-32,550	314,726	346,199
33424005301 Telephone	39,763	40,000	40,000	40,000	40,000	40,000	0	40,000	40,600
33424005405 Postage	1,993	1,000	1,000	1,000	1,000	1,000	0	1,000	1,015
33424005500 Copying & Printing	3,280	3,000	3,000	3,000	3,000	3,000	0	3,000	3,045
33424006100 Office Supplies & Expenses	10,805	15,000	15,000	15,000	15,000	15,000	0	15,000	15,225
33424006202 Water	52,358	50,000	50,000	50,000	60,000	60,000	10,000	61,800	62,727
33424006601 Vehicle Maintenance	16,861	20,000	40,000	40,000	50,000	50,000	10,000	50,000	50,750
33424006710 Non Capital Computer Equipment	5,354	11,215	11,215	11,215	11,500	11,500	285	11,500	11,672
33424006801 Laundry	20,000	21,000	21,000	21,000	27,000	27,000	6,000	27,405	27,816
33424008100 Dues & Fees	3,331	15,000	41,000	41,000	15,000	15,000	-26,000	15,000	15,225
33424008233 Non Bond Interest Expenditure	8,504	10,000	10,000	10,000	10,000	10,000	0	10,000	10,000
33424008302 Interest Expense	3,170,604	3,305,344	3,305,344	3,305,344	3,135,707	3,135,707	-169,637	2,956,090	2,769,136
33424008303 Depreciation Expense	5,086,909	7,000,000	7,000,000	7,000,000	6,855,906	6,855,906	-144,094	7,541,496	8,295,646
33424008305 Amortization Costs	2,618	0	0	0	0	0	0	0	0
33424008306 Cost of Issuance	0	12,000	12,000	12,000	12,000	12,000	0	12,000	12,000
33424008400 Misc Contingency/Expense	0	325,000	250,000	325,000	257,729	257,729	-67,271	0	0
33424008402 Utility Rate Contingency	0	100,000	100,000	100,000	100,000	100,000	0	100,000	100,000
33424008839 Administrative Expenses	11,529	20,000	35,000	20,000	25,000	25,000	5,000	25,375	25,756
Water Pollution Control Admin. Total	11,183,674	13,927,861	13,837,861	13,799,587	13,617,807	13,617,807	-181,780	14,049,265	14,816,611

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process

Activity: 2411 Process Control

Department Responsibilities:

The Process Control Activity ensures that the Water Pollution Control Facility is operated in accordance with all process control policies and directives. The personnel working in this Activity implement process changes, run all process equipment, add and monitor process chemicals, and perform all other activities which enable the plant to run effectively and meet all state and federal requirements.

Program: Operations

Description: The Operations program is to provide wastewater treatment to rate payers, to protect the water quality of Long Island Sound, protect public health and ensure that CTDEP

and US EPA requirements and regulations are complied with.

Goal: The Operations program will work to correct the following issues:

* Plant water issues (not being disinfected)

- * Complete recommended repairs to UV System
- * Repair/Rehab. clarifiers and thickeners
- * Get vac truck back in service in order to do the work on #3 secondary
- * Truck for dumping Rag & Grit tubs
- * Odor Control issues

Objective: • The Operations program will work to have

- * Plant water issues (not being disinfected) corrected within 24-48 months
- * Complete recommended repairs to UV System within 24 months
- * Repair/Rehab. clarifiers and thickeners within 6 months
- * Get vac truck back in service in order to do required work to #3 secondary within 6 months
- * Truck for dumping Rag & Grit tubs within 1 year
- * Odor Control issues are on-going. The SWPCA will work with outside vendors and contractors to ascertain the problems and work toward speedy repairs

Fund: 0033 Water Pollution Control Authority

Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process

Activity: 2411 Process Control

Full-Time Salary Budget Comparison

Job Title	Pos 11/12	Pos 12/13	FY 11/12 Budget Salary	FY 12/13 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Plant Operator III - WPCA	1	0	\$62,911	\$0	(\$62,911)	-100.00%
Plant Operator I - WPCA	1	2	\$52,727	\$103,678	\$50,951	96.63%
Plant Operator II - WPCA	2	2	\$127,467	\$126,978	(\$488)	-0.38%
Plant Operator-WPCA 40	2	2	\$122,980	\$122,514	(\$466)	-0.38%
Shift Foreman- WPCA	5	5	\$353,687	\$351,689	(\$1,998)	-0.56%
	11	11	\$719,771	\$704,859	(\$14,912)	-2.07%

Plant Operator III - Downgraded to Plant Operator I.

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process

Activity: 2411 Process Control

Ref Number Account Title	FY 10/11 Actual	FY 11/12 Original Budget	FY 11/12 Revised Budget	FY 11/12 Projected Exp & Enc	FY 12/13 Department Request	FY 12/13 Mayor's Request	Mayor Vs Projected	FY 13/14 Estimate	FY 14/15 Estimate
33424111100 Salaries	527,858	719,771	719,771	604,048	704,859	704,859	100,811	718,957	733,336
33424111203 Seasonal	0	0	0	0	0	0	0	0	0
33424111301 Overtime	155,011	150,000	150,000	150,000	153,000	153,000	3,000	156,060	159,181
33424111901 Differential	31,731	36,000	36,000	36,000	36,720	36,720	720	37,454	38,203
33424115102 Diesel Fuel	2,310	14,500	14,500	14,500	14,000	14,000	-500	14,280	14,566
33424116204 Electric - Utility	2,117,548	2,290,000	2,275,000	2,290,000	2,000,000	2,000,000	-290,000	2,100,000	2,205,000
33424116507 Processing Chemicals	460,060	450,000	450,000	450,000	450,000	450,000	0	456,750	463,601
33424116901 Protective Clothing	6,245	6,300	6,300	6,300	6,300	6,300	0	6,300	6,300
Process Control Total	3,300,764	3,666,571	3,651,571	3,550,848	3,364,879	3,364,879	-185,969	3,489,801	3,620,187

Fund: 0033 Water Pollution Control Authority

Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process
Activity: 2412 Laboratories

Department Responsibilities:

The Laboratory Activity ensures that all in-plant tests and those for clients are performed accurately and in compliance with all EPA laboratory testing procedures. This department is also responsible for all site safety activities and compliance.

Personnel working in the Laboratory Activity are responsible for taking and analyzing samples from the treatment plant, industries, sanitary sewer system and watercourses and ensuring a safe working environment. In addition, the Stamford Regional Laboratory does testing for other city entities, communities and clients.

Program: Laboratory

Description: The SWPCA Laboratory activity is to provide accurate and reliable process monitoring and control data.

Goal: The primary goal of the Laboratory is to conduct sampling and perform analytical testing as required for compliance with the NPDES Permit (National Pollutant Discharge Elimination System) and General Permits issued by the Connecticut DEEP (Department of Energy and Environmental Protection) and managed by the United States EPA

(Environmental Protection Agency). The Laboratory also conducts sample testing and maintains instrumentation to provide data for daily Plant Process Control monitoring

and decision-making.

Objective: • Continue to conduct accurate and reliable sampling and perform accurate testing as required by NPDES Permit. All testing will have at least a 98 percent accuracy

rate.

Program: Site Safety and Health

Description: The Safety Program is to provide a safe working environment for all WPCA employees, contractors and visitors.

Goal: (The OSHA (Occupational Safety & Health Administration) Safety account resides within the Laboratory cost center because the Lab Director has been assigned

responsibility for WPCA Site Safety Programs.)

The goal of the OSHA Safety account is to provide supplies and services to protect the safety of the WPCA employees while at work on-site and off-site, 24/7, in all

weather conditions.

Objective: • Reduce employee accidents by 5%.

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process
Activity: 2412 Laboratories

Full-Time Salary Budget Comparison

Job Title	Pos 11/12	Pos 12/13	FY 11/12 Budget Salary	FY 12/13 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Asst Chemist	1	1	\$82,799	\$82,484	(\$315)	-0.38%
Lab Tech-WPCA	3	3	\$218,825	\$219,503	\$678	0.31%
Laboratory Director-WPCA	1	1	\$98,666	\$98,288	(\$378)	-0.38%
	5	5	\$400,290	\$400,275	(\$16)	0.00%

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process

Activity: 2412 Laboratories

Ref Number Account Title	FY 10/11 Actual	FY 11/12 Original Budget	FY 11/12 Revised Budget	FY 11/12 Projected Exp & Enc	FY 12/13 Department Request	FY 12/13 Mayor's Request	Mayor Vs Projected	FY 13/14 Estimate	FY 14/15 Estimate
33424121100 Salaries	394,819	400,290	400,290	400,290	400,275	400,275	-15	408,280	416,446
33424121301 Overtime	56	7,058	7,058	7,058	5,000	5,000	-2,058	5,100	5,202
33424123601 Contracted Services	18,795	24,400	24,400	24,400	40,320	40,320	15,920	41,126	41,949
33424126100 Office Supplies & Expenses	2,753	3,500	3,500	3,500	3,500	3,500	0	3,500	3,552
33424126901 Protective Clothing	1,635	1,635	1,635	1,635	1,635	1,635	0	1,635	1,635
33424126906 Laboratory Supplies	27,160	29,900	29,900	29,900	29,900	29,900	0	29,900	30,348
33424128909 OSHA Safety Requirement	9,918	10,000	10,000	10,000	10,000	10,000	0	10,150	10,302
Laboratories Total	455, 137	476,783	476,783	476,783	490,630	490,630	13,847	499,691	509,434

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process

Activity: 2413 Sludge Processing and Disposal

Department Responsibilities:

The Sludge Processing Activity of the Process Division ensures that sludge is processed as it is generated, that equipment malfunctions are reported immediately, that all chemicals are added in the prescribed manner and that all equipment is kept clean. Sludge processing is the key to ensuring that a treatment plant runs well and is therefore, one of the most important activities of the WPCA.

Program: Solids Processing

Description: The Solids Processing Activity treats residuals associated with the wastewater treatment plant process making them acceptable for final disposal.

Goal: The goal of the department is to work diligently to correct the following:

- * Issues with Polymer System- difficulty in getting parts to repair pumps, mixer, etc.
- * Issues with conveyor on 3rd floor. Replacement of bearings.
- * Odor issues from dryer and trailers.
- * Leaking trailers in parking lot.

Objective: • Staff [Shift Foremen] will document monthly progress on goals and work to complete goals within the next 24-36 months.

Full-Time Salary Budget Comparison

Job Title	Pos 11/12	Pos 12/13	FY 11/12 Budget Salary	FY 12/13 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Oper-In-Trng (WPCB) 40	2	1	\$106,221	\$47,146	(\$59,074)	-55.61%
Plant Operator I - WPCA	1	3	\$52,688	\$156,486	\$103,798	197.00%
Plant Operator II - WPCA	1	1	\$64,383	\$64,139	(\$244)	-0.38%
Utility Worker	1	1	\$46,989	\$50,190	\$3,201	6.81%
	5	6	\$270,282	\$317,961	\$47,680	17.64%

Utility Worker - wage adjustment to contractual step increase. Oper-In-Trng - 2 positions promoted to Plant Operator I & new Operator in Training postion hired.

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process

Activity: 2413 Sludge Processing and Disposal

Ref Number Account Title	FY 10/11 Actual	FY 11/12 Original Budget	FY 11/12 Revised Budget	FY 11/12 Projected Exp & Enc	FY 12/13 Department Request	FY 12/13 Mayor's Request	Mayor Vs Projected	FY 13/14 Estimate	FY 14/15 Estimate
33424131100 Salaries	239,634	270,282	270,282	264,245	317,961	317,961	53,716	324,321	330,807
33424131301 Overtime	37,661	21,413	21,413	21,413	30,000	30,000	8,587	30,600	31,212
33424131901 Differential	10,370	6,095	6,095	6,095	6,095	6,095	0	6,217	6,341
33424133601 Contracted Services	1,649,282	1,583,400	1,583,400	1,583,400	1,583,400	1,583,400	0	1,583,000	1,583,000
33424135905 Haulaway Sludge	54,200	85,000	85,000	85,000	85,000	85,000	0	86,275	87,569
33424136205 Natural Gas - Utility	352,414	350,000	350,000	350,000	350,000	350,000	0	355,250	360,579
33424136901 Protective Clothing	1,693	1,969	1,969	1,969	1,969	1,969	0	1,969	1,969
Sludge Processing and Disposal Total	2,345,254	2,318,159	2,318,159	2,312,122	2,374,425	2,374,425	62,303	2,387,632	2,401,477

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process

Activity: 2414 Stormwater Mgmt

Department Responsibilities:

This department changed to Regulatory Compliance as the City is taking over the MS4 Stormwater Permit activities.

Full-Time Salary Budget Comparison

	Pos	Pos	FY 11/12 Budget	FY 12/13 Budget	Budget Salary	Budget Salary
Job Title	11/12	12/13	Salary	Salary	\$ Increase	% Increase
Regulatory Compliance Officer	1	0	\$74,534	\$0	(\$74,534)	-100.00%
	1	0	\$74,534	<i>\$0</i>	(\$74,534)	-100.00%

Regulatory Compliance Officer - Position moved to Regulatory Compliance Department (2415).

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process

Activity: 2414 Stormwater Mgmt

Ref Number Account Title	FY 10/11 Actual	FY 11/12 Original Budget	FY 11/12 Revised Budget	FY 11/12 Projected Exp & Enc	FY 12/13 Department Request	FY 12/13 Mayor's Request	Mayor Vs Projected	FY 13/14 Estimate	FY 14/15 Estimate
33424141100 Salaries	70,048	74,534	74,534	74,534	0	0	-74,534	0	0
33424141301 Overtime	0	3,500	3,500	3,500	0	0	-3,500	0	0
33424143601 Contracted Services	16,691	25,000	25,000	25,000	0	0	-25,000	0	0
33424146110 Materials & Supplies	8,635	10,000	10,000	10,000	0	0	-10,000	0	0
Stormwater Mgmt Total	95,374	113,034	113,034	113,034	0	0	-113,034	0	0

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process

Activity: 2415 Regulatory Compliance

Department Responsibilities:

The Regulatory Compliance activity ensures the implementation, monitoring and management of the SWPCA site stormwater permit, the Fats, Oils and Grease (FOG) program and all State and Federal regulatory compliance. This effort will help to protect the water quality in all Stamford's rivers and streams and Long Island Sound and ensure no sanitary sewer overflows due to grease in the sewer lines.

Program: Monitoring

Description: The City Stormwater Permit requires annual monitoring and testing of various storm outfalls throughout the City. The Regulatory Compliance Officer will ensure compliance with the permit requirements for testing and reporting as it relates to the SWPCA, CMON requirements, and all SWPCA Regulatory Compliance issues

Goal: Concerning the development, implementation, and administration of the FOG Abatement Program and WPCA's CMOM Program:

- 1. Continue to inform and train WPCA's staff regarding the Industrial Stormwater Permit, pollution prevention, emergency spill response, periodic site inspection, and stormwater water quality monitoring and reporting activities;
- 2. Coordinate and contract with outside vendors to clean-out catch basins on-site;
- 3. In conjunction with the Land Use Bureau Department, along with WPCA's supervising engineer, continue to jointly review proposed development projects, as they relate to sanitary sewer system tie-in; FOG abatement; and, post-construction stormwater pollution prevention related activities. With respect to the City's new MS4 Stormwater Permit, continue to advocate post-construction stormwater pollution prevention practices/programs for the long-term protection and preservation of existing land and water resources throughout the City for residential communities; and, commercial and industrial operations; Until the City determines how they want to develop, implement, and administrate the MS4

program, integrated land management; post-construction pollution prevention and maintenance measures, along with maintenance agreements or memorandums of understanding (MOU) with the property and/or business operator owner(s) will be advocated via development projects, CTDEEP general permits, and local permit review processes, as well as educational outreach initiatives, i.e., meetings and workshops with various organizations, website access to stormwater pollution prevention related initiatives/tips, informational mailings via WPCA's bill mailings;

- 4. Continue to review construction and/or other environmental general permit applications for adequate design consideration; contingency planning; operation and management of proposed treatment measures; contaminants to be removed; and, pollution prevention measures;
- 5. Continue to investigate, document, and identify illicit discharges into the City's stormwater conveyance system, and stop these activities from continuing to adversely affect the water quality of receiving water bodies;
- 6. Continue to issue notice of violations (NOV) for improper and/or illegal dischargers to the City's stormwater conveyance system. When necessary, review non-compliance offenders with board members to determine legal counsel assistance needs; and,
- 7. Continue to assist in rebuilding the department's interworking relationships with WPCA staff, whereby collaborative and cooperative working relationships between management and staff are improved, as well as, rebuilding a cooperative working relationship with other City department's concerning the administration of various environmental permit compliance programs.

Objective:

• The Regulatory Compliance Officer will continue to work towards and achieve stated goals by the end of the Fiscal Year where applicable and by mandates where applicable.

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process

Activity: 2415 Regulatory Compliance

Full-Time Salary Budget Comparison

Job Title	Pos 11/12	Pos 12/13	FY 11/12 Budget Salary	FY 12/13 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Regulatory Compliance Officer	0	1	\$0	\$77,495	\$77,495	100.00%
	0	1	\$0	\$77,495	\$77,495	100.00%

Regulatory Compliance Officer - Position moved from Stormwater Management Department (2414).

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0241 Process

Activity: 2415 Regulatory Compliance

		FY 11/12	FY 11/12	FY 11/12	FY 12/13	FY 12/13	Mayor		
	FY 10/11	Original	Revised	Projected	Department	Mayor's	Vs	FY 13/14	FY 14/15
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate
33424151100 Salaries	0	0	0	0	77,495	77,495	77,495	79,045	80,626
33424151301 Overtime	0	0	0	0	3,500	3,500	3,500	3,570	3,641
33424153601 Contracted Services	0	0	0	0	25,000	25,000	25,000	25,000	25,000
33424156110 Materials & Supplies	0	0	0	0	10,000	10,000	10,000	10,000	10,000
Regulatory Compliance Total	0	0	0	0	115,995	115,995	115,995	117,615	119,267

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0242 Maintenance

Activity: 2421 Building Maintenance

Department Responsibilities:

The mission of the Building Maintenance activity is to ensure that all buildings and grounds at the wastewater treatment plant complex are well maintained.

Program: Building Maintenance

Description: The program ensures the proper upkeep of all buildings including painting, replacing broken windows, maintain the heating system and replace any deteriorating items.

Goal: The goal is to ensure the funds in the cost center for Building maintenance will be utilized to maintain the building at the wastewater treatment plant such as servicing the

heating and ventilation systems, painting, window cleaning, and weather proofing.

Objective: • Institute a preventative maintenance program for bldg 11's HVAC system and a tracking system for painting, window cleaning and weather proofing activities

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0242 Maintenance

Activity: 2421 Building Maintenance

	FY 10/11	FY 11/12 Original	FY 11/12 Revised	FY 11/12 Projected	FY 12/13 Department	FY 12/13 Mayor's	Mayor Vs	FY 13/14	FY 14/15
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate
33424211203 Seasonal	15,608	15,500	15,500	15,500	20,000	20,000	4,500	20,400	20,808
33424213601 Contracted Services	0	0	0	0	40,000	40,000	40,000	40,800	41,616
33424216205 Natural Gas - Utility	150,000	150,000	150,000	150,000	150,000	150,000	0	150,000	152,250
33424216604 Grounds Maintenance	3,191	3,950	3,950	3,950	5,000	5,000	1,050	5,075	5,151
33424216605 Equipment Maintenance	0	0	0	0	0	0	0	0	0
33424216607 Facilities Maintenance - STP	32,105	40,000	40,000	40,000	40,000	40,000	0	40,000	40,600
Building Maintenance Total	200,903	209,450	209,450	209,450	255,000	255,000	45,550	256,275	260,425

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0242 Maintenance

Activity: 2422 Equipment Maintenance

Department Responsibilities:

The Equipment Maintenance Activity ensures that all equipment is maintained according to manufacturer's recommendations and requirements to ensure all treatment capability is available at all times.

Program: Maintenance

Description: The program ensures the maintenance program is to implement a preventive maintenance program and manage that program effectively. The mission also includes rapid

response to breakdowns that may affect treatment ability.

Goal: To ensure that the equipment maintenance funds be utilized for routine maintenance of numerous equipments at the treatment plant, procurement of replacement parts,

repair service and replacement of obsolete equipment.

Descrive: • Develop a preventative maintenance program for routine maintenance on plant equipment and develop and implement a tracking program for replacement parts,

repair service and replacement of obsolete equipment.

Full-Time Salary Budget Comparison

Job Title	Pos 11/12	Pos 12/13	FY 11/12 Budget Salary	FY 12/13 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Maintenance Mechanic 40	2	2	\$122,230	\$121,764	(\$466)	-0.38%
Master Mech-Water Poll Control	1	1	\$69,001	\$68,739	(\$263)	-0.38%
Mt II-Electrician/UAW 35	1	1	\$73,417	\$72,688	(\$730)	-0.99%
	4	4	\$264,648	\$263,190	(\$1,458)	-0.55%

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0242 Maintenance

Activity: 2422 Equipment Maintenance

Ref Number Account Title	FY 10/11 Actual	FY 11/12 Original Budget	FY 11/12 Revised Budget	FY 11/12 Projected Exp & Enc	FY 12/13 Department Request	FY 12/13 Mayor's Request	Mayor Vs Projected	FY 13/14 Estimate	FY 14/15 Estimate
33424221100 Salaries	209,323	264,648	264,648	221,366	263,190	263,190	41,824	268,454	273,823
33424221301 Overtime	16,552	16,000	16,000	16,000	25,000	25,000	9,000	25,500	26,010
33424221902 Stand-By Time	13,269	12,549	12,549	12,549	13,000	13,000	451	13,260	13,525
33424226110 Materials & Supplies	0	0	0	0	150,000	150,000	150,000	153,000	156,060
33424226605 Equipment Maintenance	480,780	350,000	425,000	350,000	450,000	450,000	100,000	456,750	463,601
33424226607 Facilities Maintenance - STP	0	0	0	0	50,000	50,000	50,000	50,750	51,511
33424226901 Protective Clothing	1,623	2,000	2,000	2,000	0	0	-2,000	0	0
Equipment Maintenance Total	721,547	645,197	720,197	601,915	951,190	951,190	349,275	967,714	984,530

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0242 Maintenance

Activity: 2423 Pump Station Maintenance

Department Responsibilities:

The Pumping Station Maintenance Activity ensures that the twenty two sanitary pumping stations run reliably. This is accomplished by performing regular maintenance in a timely manner and by following all manufacturers' recommendations.

Program: Operations and Maintenance

Description: The Maintenance and Construction program is to ensure that all equipment and process piping is maintained according to manufacturer's recommendations and

requirements so that the wastewater treatment plant, pumping stations and sanitary sewer systems convey and process wastewater without interruption. Furthermore, the

mission is to recommend, oversee and implement construction projects relating to wastewater conveyance and treatment.

Goal: The WPCA maintains and operates twenty two (22) satellite pump stations. The goal is to ensure the allotted funds be used to maintain the buildings, pumps and motors

including grounds maintenance

etive: • Develop and implement a preventative maintenance program that depicts the preventative maintenance work completed to maintain and upkeep the 22 pump

stations as well as the surrounding grounds and all applicable equipment.

Full-Time Salary Budget Comparison

Job Title	Pos 11/12	Pos 12/13	FY 11/12 Budget Salary	FY 12/13 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Maintenance Mechanic 40	3	3	\$183,719	\$183,020	(\$699)	-0.38%
Mt II-Electrician/UAW 35	1	1	\$66,362	\$67,965	\$1,603	2.41%
	4	4	\$250,082	\$250,986	\$904	0.36%

Mt II-Electrician - wage adjustment due to contractual step increase.

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0242 Maintenance

Activity: 2423 Pump Station Maintenance

7		FY 11/12	FY 11/12	FY 11/12	FY 12/13	FY 12/13	Mayor		
Ref Number Account Title	FY 10/11	Original Budget	Revised Budget	Projected Exp & Enc	Department	•	Vs Projected	FY 13/14	FY 14/15
Ref Number Account Title	Actual	Duugei	Budget	Exp & Enc	Request	Request	Trojecieu	Estimate	Estimate
33424231100 Salaries	244,297	250,082	250,082	249,970	250,986	250,986	1,016	256,005	261,125
33424231203 Seasonal	0	0	50,000	0	50,000	50,000	50,000	51,000	52,020
33424231301 Overtime	21,860	20,500	20,500	20,500	26,500	26,500	6,000	27,030	27,571
33424231902 Stand-By Time	16,772	13,500	13,500	13,500	13,500	13,500	0	13,770	14,045
33424235102 Diesel Fuel	1,102	4,000	4,000	4,000	3,000	3,000	-1,000	3,060	3,121
33424235301 Telephone	4,729	4,500	4,500	4,500	4,500	4,500	0	4,500	4,568
33424236202 Water	6,000	6,400	6,400	6,400	6,500	6,500	100	6,598	6,697
33424236203 Fuel Oil	0	1,500	1,500	1,500	1,500	1,500	0	1,522	1,545
33424236204 Electric - Utility	140,000	180,000	160,000	160,000	180,000	180,000	20,000	182,700	185,440
33424236205 Natural Gas - Utility	0	3,500	3,500	3,500	3,500	3,500	0	3,500	3,500
33424236605 Equipment Maintenance	54,083	60,000	60,000	60,000	60,000	60,000	0	60,900	61,814
33424236607 Facilities Maintenance - STP	28,717	30,000	30,000	30,000	30,000	30,000	0	30,450	30,907
33424236901 Protective Clothing	864	900	900	900	1,000	1,000	100	1,000	1,000
Pump Station Maintenance Total	518,423	574,882	604,882	554,770	630,986	630,986	76,216	642,035	653,353

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0242 Maintenance

Activity: 2424 Sanitary Sewer Maintenance

Department Responsibilities:

The Sanitary Sewer Maintenance staff ensures that all preventive maintenance is performed in the time period required, to answer emergency calls promptly, to assess problems quickly to prevent environmental and property damage and to assist other departments and agencies with sewer related problems.

Program: Operations and Maintenance

Description: The sanitary sewer program is to clean and maintain the sanitary sewer system to ensure no overflows or back-ups which can effect public health and the environment.

Goal: The WPCA has to maintain approximately two hundred seventy five (275) miles of sewers that need regular cleaning and flushing to maintain flow. The goal is to ensure

that the allotted funds are utilized for minor repairs and repair of flushing and cleaning equipment used in sewer maintenance.

• Develop and implement a preventative maintenance program that tracks minor and major repairs to the sanitary sewers and ensure that all 275 miles of sanitary lines are videoed and results documented within 6 months to 1 year.

Full-Time Salary Budget Comparison

Job Title	Pos 11/12	Pos 12/13	FY 11/12 Budget Salary	FY 12/13 Budget Salary	Budget Salary \$ Increase	Budget Salary % Increase
Maintenance Mechanic 40	2	2 4 \$122,130	\$122,130	\$242,877	\$120,748	98.87%
	2	4	\$122,130	\$242,877	\$120,748	98.87%

Maintenance Mechanic 40 - 2 new mechanic positions added.

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0242 Maintenance

Activity: 2424 Sanitary Sewer Maintenance

	TTV 10/11	FY 11/12	FY 11/12	FY 11/12	FY 12/13	FY 12/13	Mayor	FW 12/14	FIX 14/15
Ref Number Account Title	FY 10/11 Actual	Original Budget	Revised Budget	Projected Exp & Enc	Department Request	Mayor's Request	Vs Projected	FY 13/14 Estimate	FY 14/15 Estimate
33424241100 Salaries	119,950	122,130	122,130	172,480	242,877	242,877	70,397	247,735	252,690
33424241301 Overtime	13,106	15,000	15,000	15,000	15,000	15,000	0	15,300	15,606
33424241902 Stand-By Time	6,759	10,000	10,000	10,000	10,000	10,000	0	10,200	10,404
33424246605 Equipment Maintenance	5,215	8,079	8,079	8,079	10,000	10,000	1,921	10,000	10,150
33424246607 Facilities Maintenance - STP	10,927	75,000	75,000	75,000	100,000	100,000	25,000	101,500	103,022
33424246901 Protective Clothing	74	745	745	745	745	745	0	745	745
Sanitary Sewer Maintenance Total	156,031	230,954	230,954	281,304	378,622	378,622	97,318	385,480	392,617

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0242 Maintenance

Activity: 2425 Hurricane Barrier Maintenance

Department Responsibilities:

The program ensures that all three of the Hurricane Barrier pumping stations are operated and maintained to ensure there is no flooding of low-lying areas during storm conditions and storm surges and to maintain dikes and levees as required by the US Army Corps of Engineers.

Program: Operations and Maintenance

Description: This program maintains all three storm water pumping stations in accordance with all requirements to reduce any possibility of property damage due to storm conditions.

Goal: The WPCA has been responsible maintenance of the Stamford Hurricane Barrier and the three pump stations or the US Army Corp of Engineers. The goal is to ensure the proper maintenance of the barrier in order to protect the water front properties in the South from flooding due to tide surge during a hurricane. The funds allocated to this

department will be utilized for building and equipment maintenance, mowing of the lawns along the barrier and maintain the rip rap free of any weed growth

Objective: • The appropriate staff will ensure that the SWPCA is in compliance with all corrective directives regarding the Hurricane Barriers by the Army Corps of Engineers by February 2013.

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0242 Maintenance

Activity: 2425 Hurricane Barrier Maintenance

		FY 11/12	FY 11/12	FY 11/12	FY 12/13	FY 12/13	Mayor		
	FY 10/11	Original	Revised	Projected	Department	Mayor's	V_S	FY 13/14	FY 14/15
Ref Number Account Title	Actual	Budget	Budget	Exp & Enc	Request	Request	Projected	Estimate	Estimate
33424256204 Electric - Utility	100,000	150,000	150,000	150,000	140,000	140,000	-10,000	142,100	144,232
33424256205 Natural Gas - Utility	5,000	7,000	7,000	7,000	7,000	7,000	0	7,105	7,212
33424256605 Equipment Maintenance	17,276	40,000	40,000	40,000	40,000	40,000	0	40,600	41,209
33424256607 Facilities Maintenance - STP	9,347	16,200	16,200	16,200	50,000	50,000	33,800	50,750	51,511
Hurricane Barrier Maintenance Total	131,623	213,200	213,200	213,200	237,000	237,000	23,800	240,555	244,164

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0243 Billing Services
Activity: 2430 Billing Services

Department Responsibilities:

The Billing Services is responsible for the administration of all billing and collection activity for current and delinquent water use charges, sewer assessment and connection charges, as well as interest, fees and other charges.

Program: Billing Services

Description: This program provides a system to bill and process all water use charges, deposit all revenue received, maintain water use software module, track and analyze collection

activity, implement an effective delinquent collection enforcement program, prepare and submit various reports to both city and SWPCA Board officials.

Goal: The goal is to provide oversight and adequate support to ensure proper and correct billing, collection, reporting, lien processing, closing processing and sufficient

consumption data for rate-setting.

• Work with Town Clerk's Office and vendor to streamline the lien process.

· Reduce the amount of open service requests by having weekly meetings with vendor

· Ensure SWPCA staff compliance with vendor mandates regarding documentation in the CUBES system

Fund: 0033 Water Pollution Control Authority
Bur/Office: 204 Operations: Water Pollution Control

Dept/Div: 0243 Billing ServicesActivity: 2430 Billing Services

2.00 2.000g services		FY 11/12	FY 11/12	FY 11/12	FY 12/13	FY 12/13	Mayor		
Ref Number Account Title	FY 10/11 Actual	Original Budget	Revised Budget	Projected Exp & Enc	Department Request	t Mayor's Request	Vs Projected	FY 13/14 Estimate	FY 14/15 Estimate
33424301100 Salaries	219,751	0	0	0	0	0	0	0	0
33424301203 Seasonal	368	0	0	0	0	0	0	0	0
33424301301 Overtime	6,495	0	0	0	0	0	0	0	0
33424302100 Medical & Life	35,962	0	0	0	0	0	0	0	0
33424302200 Social Security	16,706	0	0	0	0	0	0	0	0
33424303307 Meter Readings	0	22,300	22,300	22,300	22,300	22,300	0	22,634	22,974
33424303601 Contracted Services	190,517	327,834	327,834	327,834	405,834	405,834	78,000	411,922	418,101
33424305405 Postage	8,223	18,000	18,000	18,000	18,000	18,000	0	18,000	18,270
33424305500 Copying & Printing	1,350	0	0	0	0	0	0	0	0
Billing Services Total	479,371	368,134	368,134	368,134	446,134	446,134	78,000	452,556	459,345