Financial Report (Compiled) October 31, 2021

Contents

Independent accountant's compilation report	1
Financial statements	
Statements of financial position	2
Statements of activities – comparative	3
Statements of activities – comparative with percentages	4
Statements of activities – actual to budget	5
Statements of cash flows	6

6 Landmark Square, 4th Floor Stamford, Connecticut 06901

Independent Accountant's Compilation Report

To the Commissioners of Stamford Golf Authority

We have compiled the accompanying statements of financial position of Stamford Golf Authority as of October 31, 2021 and 2020, and the related statements of activities (3) and cash flows for the ten months then ended. We have not audited or reviewed the accompanying financial statements and, accordingly, do not express an opinion or provide any assurance about whether the financial statements are in accordance with accounting principles generally accepted in the United States of America.

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America and for designing, implementing and maintaining internal control relevant to the preparation and fair presentation of the financial statements.

Our responsibility is to conduct the compilations in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants. The objective of a compilation is to assist management in presenting financial information in the form of financial statements without undertaking to obtain or provide any assurance that there are no material modifications that should be made to the financial statements.

Management has elected to omit substantially all of the disclosures required by accounting principles generally accepted in the United States of America. If the omitted disclosures were included in the financial statements, they might influence the user's conclusions about the Company's financial position, results of operations, and cash flows. Accordingly, these financial statements are not designed for those who are not informed about such matters.

GMA & ASSOCIATES, LLC

Stamford, Connecticut November 3, 2021

Statements of Financial Position October 31, 2021 and 2020

	2021		2020
Assets			
Current assets:			250,057
Certificates of deposit	\$ 250,88		150,129
First Bank of Greenwich -Sinking Fund	400,73		5,340
First Bank of Greenwich - Money Market	5,39		
ICS Investments	751,5		750,000
ATM	10,0		10,000
First Bank of Greenwich - Operating	698,2		575,618
Petty cash	1,6		1,600
Total cash	2,118,4	06	1,742,745
(Memo – cash board restricted)	187,2	18	187,218
Prepaid expenses and other assets	91,0		73,762
Total other current assets	91,0	10	73,762
Total current assets	2,209,4	16	1,816,507
Facility improvements and equipment:	42.002.0	E 7	12,752,115
Fixed assets	13,223,0		(8,205,192)
Accumulated depreciation	(8,716,4		4,546,923
Net facility improvements and equipment	4,506,5	61	4,340,323
Total assets	\$ 6,715,5	77 \$	6,363,431
Liabilities and Net Assets			
Current liabilities:	¢ 71 (25 S	130 804
Accounts payable and accrued expenses	\$ 71,1		130,804 10,000
Accounts payable and accrued expenses Deferred Income		000	10,000
Accounts payable and accrued expenses Deferred Income Loan payable	4,0	000	10,000 257,475
Accounts payable and accrued expenses Deferred Income Loan payable First Bank of Greenwich	284,	000 - 174	10,000 257,475 284,174
Accounts payable and accrued expenses Deferred Income Loan payable First Bank of Greenwich Leases payable	284, 102,	74 251	10,000 257,475 284,174 131,998
Accounts payable and accrued expenses Deferred Income Loan payable First Bank of Greenwich	284,	74 251	10,000 257,475 284,174
Accounts payable and accrued expenses Deferred Income Loan payable First Bank of Greenwich Leases payable Total current liabilities Long-term liabilities:	284, 102, 461,	74 251 449	10,000 257,475 284,174 131,998 814,450
Accounts payable and accrued expenses Deferred Income Loan payable First Bank of Greenwich Leases payable Total current liabilities Long-term liabilities: Leases payable	284, 102, 461,	174 1251 149	10,000 257,475 284,174 131,998 814,450
Accounts payable and accrued expenses Deferred Income Loan payable First Bank of Greenwich Leases payable Total current liabilities Long-term liabilities:	284, 102, 461,	174 1251 1449	10,000 257,475 284,174 131,998 814,450
Accounts payable and accrued expenses Deferred Income Loan payable First Bank of Greenwich Leases payable Total current liabilities Long-term liabilities: Leases payable First Bank of Greenwich	284, 102, 461, 524, 1,867,	74 251 449 428 497	10,000 257,475 284,174 131,998 814,450 506,739 2,150,496
Accounts payable and accrued expenses Deferred Income Loan payable First Bank of Greenwich Leases payable Total current liabilities Long-term liabilities: Leases payable First Bank of Greenwich Total long-term liabilities Total liabilities	284, 102, 461, 524, 1,867, 2,391,	74 251 449 428 497	10,000 257,475 284,174 131,998 814,450 506,739 2,150,496 2,657,235 3,471,685
Accounts payable and accrued expenses Deferred Income Loan payable First Bank of Greenwich Leases payable Total current liabilities Leases payable First Bank of Greenwich Total long-term liabilities Total liabilities	284, 102, 461, 524, 1,867, 2,391,	174 174 1251 1449 1428 1497 1925	10,000 257,475 284,174 131,998 814,450 506,739 2,150,496 2,657,235 3,471,685
Accounts payable and accrued expenses Deferred Income Loan payable First Bank of Greenwich Leases payable Total current liabilities Long-term liabilities: Leases payable First Bank of Greenwich Total long-term liabilities Total liabilities Net assets: Net assets — January 1	284, 102, 461, 524, 1,867, 2,391,	174 174 1251 1449 1428 1497 1925 1374	10,000 257,475 284,174 131,998 814,450 506,739 2,150,496 2,657,235 3,471,685
Accounts payable and accrued expenses Deferred Income Loan payable First Bank of Greenwich Leases payable Total current liabilities Long-term liabilities: Leases payable First Bank of Greenwich Total long-term liabilities Total liabilities	284, 102, 461, 524, 1,867, 2,391, 2,853,	174 174 1251 1449 1428 1497 1925 1374	10,000 257,475 284,174 131,998 814,450 506,739 2,150,496 2,657,235 3,471,685

Statements of Activities – Comparative For the One Month and Ten Months Ended October 31, 2021 and 2020

		C	Current Month			Year-to-Date							
	This Year		Last Year		Variance	This Year	Last Year		Variance				
Revenues:							(4)	NES					
Golf fees	\$ 169,126	\$	198,432	\$	(29,306)	\$ 1,790,702	\$ 1,904,265	\$	(113,563)				
Tournaments - golf	12,200		9,370		2,830	86,880	29,325		57,555				
Tournaments - cart rental	4,914		1,298		3,617	26,363	10,860		15,503				
Cart rentals	33,661		26,260		7,401	360,785	326,633		34,153				
Golf permits	70		(1,373)		1,443	133,652	95,417		38,235				
Driving range	95,432		108,176		(12,744)	1,208,761	1,064,698		144,063				
Rental income	8,000		10,000		(2,000)	100,000	58,000		42,000				
Interest and dividend income	48		94		(47)	2,348	571		1,776				
Miscellaneous income	10,036		10,788		(752)	84.623	73,880		10,743				
Total revenues	333,486	8	363,045		(29,558)	3,794,114	3,563,650		230,464				
Expenses:													
Admin – full time	20,196		23,568		(3,372)	245,298	221,020		24,278				
Admin – overtime	20,130		20,000		(=,=,	= 10,230	-		599				
Admin – seasonal	15,593		20,061		(4,468)	159,721	144,660		15,062				
	11,019		16,556		(5,537)	117,274	102,293		14,981				
Driving range – seasonal	757		1,290		(533)	9,725	9,388		338				
Driving range – overtime Maint, – full time	28,603		37,694		(9,092)	310,447	320,812		(10,365)				
	6,087		5,730		357	37,471	31,841		5,630				
Maint - overtime	26,099		24,090		2,010	236,567	159,212		77,355				
Maint, – seasonal	108,355		128,989	_	(20,634)	1,116,503	989,224	_	127,278				
Subtotal - salaries	8,441		7,686		755	79,902	72,930		6,972				
Hospitalization	· ·		11,248		(1,867)	116,376	104,735		11,641				
Payroll taxes	9,381				(554)	55,697	8,872		46,825				
Irrigation system maint	737		1,291		(291)	133,669	190,578		(56,909)				
Seed, fert, & chemicals	17,368		17,658		(1,832)	112,291	60,086		52,205				
Grounds maintenance	5,63		7,469		2,437	56,421	39,764		16,657				
Greens maintenance	12,67	′	10,240			17,383	11,700		5,683				
Tree maintenance	-		2,900		(2,900)				3,838				
Equipment maintenance	9,51		17,172		(7,655)	96,251	92,413		3,573				
Building maintenance	3,30		17,175		(13,874)	74,231	70,657						
Utilities	7,01		9,225		(2,212)	85,692	81,260		4,432				
Water	3,08		5,645		(2,560)	16,993	39,876		(22,883)				
Security	41		416		*	4,376	5,030		(654)				
Gasoline	2,13		2,670		(539)	24,060	13,718		10,342				
Insurance	11,35)	11,350			139,244	138,230		1,014				
Rent – City of Stamford	17,55		14,767		2,786	175,527	147,667		27,860				
Pension expense/consultants	1,89		2,378		(487)	20,469	21,746		(1,278)				
Operating supplies	1,75	3	3,179		(1,421)	29,582	20,851		8,731				
Driving range supplies	-		4,750		(4,750)	39,825	24,560		15,265				
Cart maintenance	-		3			189	2,189		(2,000)				
Misc office expense	1,48	0	568		911	14,385	16,063		(1,677)				
Telephone	1,45	2	945		508	12,615	12,803		(188)				
Data processing	84	8	873		(25)	8,521	10,371		(1,851)				
Credit card fees	5,42	3	6,369		(946)	43,322	43,479		(158)				
Accounting and legal	1,80	0	550		1,250	35,045	45,111		(10,066)				
Travel, training & education	2		9:		-	5,241	1,650		3,591				
Contingency	:		370		8	2	4,922		(4,922)				
Over/short	19		-		-								
Total expenses	231,61	3	285,510		(53,897)	2,513,809	2,270,488		243,322				
Net profit before													
depreciation and interest	101,87	4	77,534		24,339	1,280,305	1,293,162		(12,858)				
Other (Income) expenses													
Interest expense	5,42	1	6,124		(703)	57,630	85,870		(28,240)				
Depreciation and amortizaton	38,66		24,467		14,200	386,666	334,667		52,000				
	22.0												
Net profit	\$ 57,78	0	46,943	S	10,842	\$ 836,008	\$ 872,626	Ď	(36,618)				

Statements of Activities – Comparative with Percentages For the One Month and Ten Months Ended October 31, 2021 and 2020

		Current	Month	3	Year-to-Date				
	This Year	%	Last Year	%		This Year	%	Last Year	%
Revenues:							47.00/ 6	6 4 004 06E	53.4%
Golf fees	\$ \$ 169,126	50.7% \$	\$ 198,432		\$	\$ 1,790,702	47.2% \$	\$ 1,904,265	0.8%
Tournaments - golf	12,200	3.7%	9,370	2.6%		86,880	2.3%	29,325 10,860	0.3%
Tournaments - cart rental	4,914	1.5%	1,298	0.4%		26,363	0.7%		9.2%
Cart rentals	33,661	10.1%	26,260	7.2%		360,785	9.5%	326,633 95,417	2.7%
Golf permits	70	0_0%	(1,373)	-0.4%		133,652	3.5%	1,064,698	29.9%
Driving range	95,432	28.5%	108,176	29.8%		1,208,761	31.9%		1.6%
Rental income	8,000	2.4%	10,000	2.8%		100,000	2.6%	58,000	0.0%
Interest and dividend income	48	0.0%	94	0.0%		2,348	0.1%	571	
Miscellaneous income	10,036	3.1%	10,788	3.0%	_	84,623	2.0%	73,880	2.1%
Total revenues	333,486	100.0%	363,045	100.0%	_	3,794,114	100.0%	3,563,650	100.0%
Expenses:				1978007			2 50/	004 000	C 00/
Admin – full time	20,196	6.1%	23,568	6.5%		245,298	6.5%	221,020	6.2%
Admin – overtime	180	0.0%	7.	0.0%		3.0	0.0%		0.0%
Admin – seasonal	15,593	4.7%	20,061	5.5%		159,721	4.2%	144,660	4.1%
Driving range – seasonal	11,019	3.3%	16,556	4.6%		117,274	3.1%	102,293	2.9%
Driving range – overtime	757	0.2%	1,290	0.4%		9,725	0.3%	9,388	0.3%
Maint - full time	28,603	8.6%	37,694	10.4%		310,447	8.2%	320,812	9.0%
Maint - overtime	6,087	1.8%	5,730	1.6%		37,471	1.0%	31,841	0.9%
Maint. – seasonal	26,099	7.8%	24,090	6.6%		236,567	6.2%	159,212	4.5%
Subtotal - salaries	108,355	32.5%	128,989	35.5%		1,116,503	29.3%	989,224	27.8%
Hospitalization	8,441	2.5%	7,686	2.1%		79,902	2.1%	72,930	2.0%
•	9,381	2.8%	11,248	3.1%		116,376	3.1%	104,735	2.9%
Payroll taxes	737	0.2%	1,291	0.4%		55,697	1.5%	8,872	0.2%
Irrigation system maint	17,368	5.2%	17,658	4.9%		133,669	3.5%	190,578	5.3%
Seed, fert. & chemicals	5,637	1.7%	7,469	2.1%		112,291	3.0%	60,086	1.7%
Grounds maintenance	12,677	3.8%	10,240	2.8%	10	56,421	1.5%	39,764	1.1%
Greens maintenance	12,011	0.0%	2,900	0.8%	1	17,383	0.5%	11,700	0.3%
Tree maintenance	0.547	2.9%	17,172	4.7%		96,251	2.5%	92,413	2.6%
Equipment maintenance	9,517		17,172	4.7%		74,231	2.0%	70,657	2.0%
Building maintenance	3,301	1.0%		2.5%		85,692	2,3%	81,260	2.3%
Utilities	7,013	2.1%	9,225	1.6%		16,993	0.4%	39,876	1.19
Water	3,085	0.9%	5,645			4,376	0.1%	5,030	0.19
Security	416	0.1%	416	0.1%			0.6%	13,718	0.49
Gasoline	2,131	0.6%	2,670	0.7%		24,060		138,230	3.9%
Insurance	11,350	3.4%	11,350	3,1%		139,244	3.7%		4.1%
Rent - City of Stamford	17,553	5_3%	14,767	4.1%		175,527	4.6%	147,667	
Pension expense/consultants	1,892	0.6%	2,378	0.7%		20,469	0.5%	21,746	0.6%
Operating supplies	1,758	0.5%	3,179	0.9%		29,582	0.8%	20,851	0.69
Driving range supplies	-	0.0%	4,750	1.3%		39,825	1.0%	24,560	0.79
Cart maintenance	-	0.0%		0.0%	0	189	0.0%	2,189	0.19
Misc office expense	1,480	0.4%	568	0.2%	6	14,385	0.4%	16,063	0.5%
Telephone	1,452	0.4%	945	0.3%	6	12,615	0.3%	12,803	0.49
Data processing	848	0.3%	873	0.2%	6	8,521	0.2%	10,371	0.39
Credit card fees	5,423	1.6%	6,369	1.8%	6	43,322	1.1%	43,479	1.20
Accounting and legal	1,800	0.5%	550	0.2%	6	35,045	0.9%	45,111	1.39
Travel, training & education	.,000	0.0%	2	0.0%		5,241	0.1%	1,650	0.09
Contingency	_	0.0%	-	0.0%			0.0%	4,922	0.1
Over/short		0.0%		0.09			0.0%	15	0.0
Total expenses	231,613	69.5%	285.510	78.6%	-	2,513,809	66,1%	2,270,488	63.7
Net profit before									
depreciation and interest	101,874		77,534			1,280,305		1,293,162	
Interest evenues	5,421		6,124			57,630		85,870	
Interest expense Depreciation and amortizaton	38,667		24,467			386,666		334,667	
Net profit	\$ \$ 57,786		\$ 46,943			\$ 836,008		\$ 872,626	

Statements of Activities – Actual to Budget For the One Month and Ten Months Ended October 31, 2021 and 2020

			Curr	ent Month					١	'ear-to-Date				Annual
No. of the second secon		Actual		Budget	1	Variance	y.	Actual		Budget	Vari	ance	_	Budget
Revenues:		W					•	4 700 700		4 574 777	æ	210 025	•	1,730,400
Golf fees \$	\$	169,126	- \$		\$	5,341	\$	\$ 1,790,702	\$	1,571,777	\$	218,925	\$	50,400
Tournaments golf		12,200		13,097		(897)		86,880		50,400		36,480		18,525
Toumaments – cart rental		4,914		2,213		2,701		26,363		18,525		7,838		303,100
Cart rentals		33,661		30,058		3,603		360,785		279,055		81,730		111,650
Golf permits		70		40		70		133,652		111,591		22,061		
Driving range		95,432		99,991		(4,559)		1,208,761		984,137		224,624		1,101,700
Rental income		8,000		18,833		(10,833)		100,000		109,233		(9,233)		
Interest and dividend income		48		451		(403)		2,348		984		1,363		1,500
Miscellaneous income		10,036		7,333		2,702		84,623		73,333		11,290	_	88,000
Total revenues		333,486		335,762		(2,276)		 3,794,114		3,199,037	_	595,076		3,518,275
xpenses:														
Admin – full time		20,196		23,676		(3,480)		245,298		222,040		23,258		265,000
Admin – overtime		543				*		*		· ·				
Admin – seasonal		15,593		20,218		(4,626)		159,721		145,793		13,929		172,000
Driving range – seasonal		11,019		17,945		(6,926)		117,274		110,876		6,398		133,000
Driving range – overtime		757				757		9,725		14		9,725		-
Maint. – full time		28,603		42,455		(13,852)		310,447		361,325		(50,878)		435,000
Maint - overtime		6,087		5,000		1,087		37,471		27,786		9,684		32,000
Maint, - seasonal		26,099		20.726		5,373		236,567		136,982		99,585		165,000
Subtotal - salaries	1	108,355		130,020		(21,666)		1,116,503		1,004,802		111,701		1,202,000
		8,441		9,167		(726)		79,902		91,667		(11,764)		110,00
Hospitalization		9,381		11,454		(2,074)		116.376		106,658		9,718		121,40
Payroll taxes		737		1,912		(1,176)		55,697		13,146		42,551		20,00
Irrigation system maint		17,368		16,035		1,333		133,669		173,054		(39,385)		190,00
Seed, fert. & chemicals		5,637		6,798		(1,161)		112,291		54,689		57,602		71,90
Grounds maintenance		12,677		9,720		2,957		56,421		37,746		18,675		50,00
Greens maintenance		12,077		2,117		(2,117)		17,383		10,000		7,383		10,00
Tree maintenance								96,251		83,299		12,952		90,90
Equipment maintenance		9,517		16,875		(7,358)	1	74,231		59,940		14,291		75,90
Building maintenance		3,301		9,506		(6,205)	1					(3,799)		104,90
Utilities		7,013		10,159		(3,146)		85,692		89,491		, . ,		32,20
Water		3,085		4,072		(986)		16,993		28,762		(11,769)		6.00
Security		416		425		(10)		4,376		5,149		(773)		
Gasoline		2,131		3,273		(1,142)		24,060		16,814		7,246		20,90
Insurance		11,350		11,606		(256)		139,244		127,394		11,851		139,00
Rent - City of Stamford		17,553		15,617		1,936		175,527		156,167		19,360		187,40
Pension expense/consultants		1,892		2,329		(437)		20,469		21,294		(825)		25,00
Operating supplies		1,758		3,026		(1,267)		29,582		19,844		9,738		23,50
Driving range supplies				7,846		(7.846)	1	39,825		47,726		(7,901)		52,00
Cart maintenance		-		32		100		189		3,620		(3,431)		4,00
Misc office expense		1,480		570		910	1	14,385		16,113		(1,727)		20,50
Telephone		1,452		973		479		12,615		13,188		(572)		14,90
Data processing		848		822		25		8,521		9,774		(1,254)		11,80
Credit card fees		5,423		5,077		346		43,322		34,660		8,661		41,30
Accounting and legal		1,800		466		1,334		35,045		42,357		(7,312)		43,50
Travel, training & education		1,000		400		1,004		5,241		1,919		3,322		2,50
		2		833		(833)		-		8,333		(8,333)		10,0
Contingency		-		000		(000)		2		5,000		Ç.,,,		
Over/short Total expenses	-	231,613		280,699		(49,086)		2,513,809		2,277,605		236,205		2,681,50
·	-	201,010		200,000		(.0,000)		_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	_	,				
Net profit before										*		0.00 0.00		000 7
depreciation and interest		101,874		55,063		46,810		1,280,305		921,432		358,872		836,7
lutures a company		7,613		4,492		3,121		57,630		62,992		(5,362)		72,0
Interest expense						3,161		386,666		379,167		7,500		455,00
Depreciation	-	37,917		37,917			+			010,107	-		-	
Net profit	\$ \$	56,344	\$	12,654	\$	43,690		\$ 836,008	\$	479,274	S	356,734	\$	309,7

Statements of Cash Flows For the Ten Months Ended October 31, 2021 and 2020

		2021	2020			
Cash flows from operating activities:						
Net income	\$	836,008	\$ 872,626			
Adjustments to reconcile net income to net cash						
used in operating activities:						
Depreciation		386,667	344,667			
Deferred income		(36,150)	(15,700)			
Change in prepaid expenses and other assets		(7,058)	(20,197)			
Change in accounts payable and accrued expenses		(39,818)	(10,066)			
Net cash provided by operating activities		1,139,648	1,171,329			
Cash flows from investing activities:						
Capital expenditures		(206,892)	(42,202)			
Net cash used in investing activities		(206,892)	(42,202)			
Cash flows from financing activities:						
Bank loan – principal payments		(236,463)	(2,429,643)			
Proceed from bank loan		(200,400)	2,692,145			
Equipment / irrigation capital lease payable – payments		(189,222)	(147,975)			
	-		 114,527			
Net cash (used in) provided by financing activities		(425,685)	114,521			
Net increase in cash and cash equivalents		507,070	1,243,654			
Cash and cash equivalents:						
Beginning of period		1,611,335	499,091			
End of period	\$	2,118,406	\$ 1,742,745			
Supplemental schedule of non-cash financing activities: Equipment financed with capital leases	\$	60,593	\$ 22,434			